

Advanced Capital Budgeting Decisions

Class 1

- Evaluation and Capital Budgeting
- Adjusted present value $\rightarrow$ MM model (capital structure)
 - $\rightarrow$ also covered in Business Valuation
- Replacement Decision (Tough sums)
- Risk Analysis
- Theory topics

Risk Analysis

Statistical Techniques

- Expected
 - S.d.
 - C.V.
- Higher level than Inter

Conventional Techniques

- Certainty Equivalent
 - RADR
- Same as Inter

Others

- Sensitivity Analysis
- Scenario
- Simulation
- Decision tree

Decision Tree Analysis

Decision making

$\rightarrow$ choosing one alternative out of a no of alternatives.

Decision Tree

$\rightarrow$ Graphical Depiction of decision making

$\rightarrow$ Nodes and branches out of nodes

$\rightarrow$ Notes

Box 

Decision node

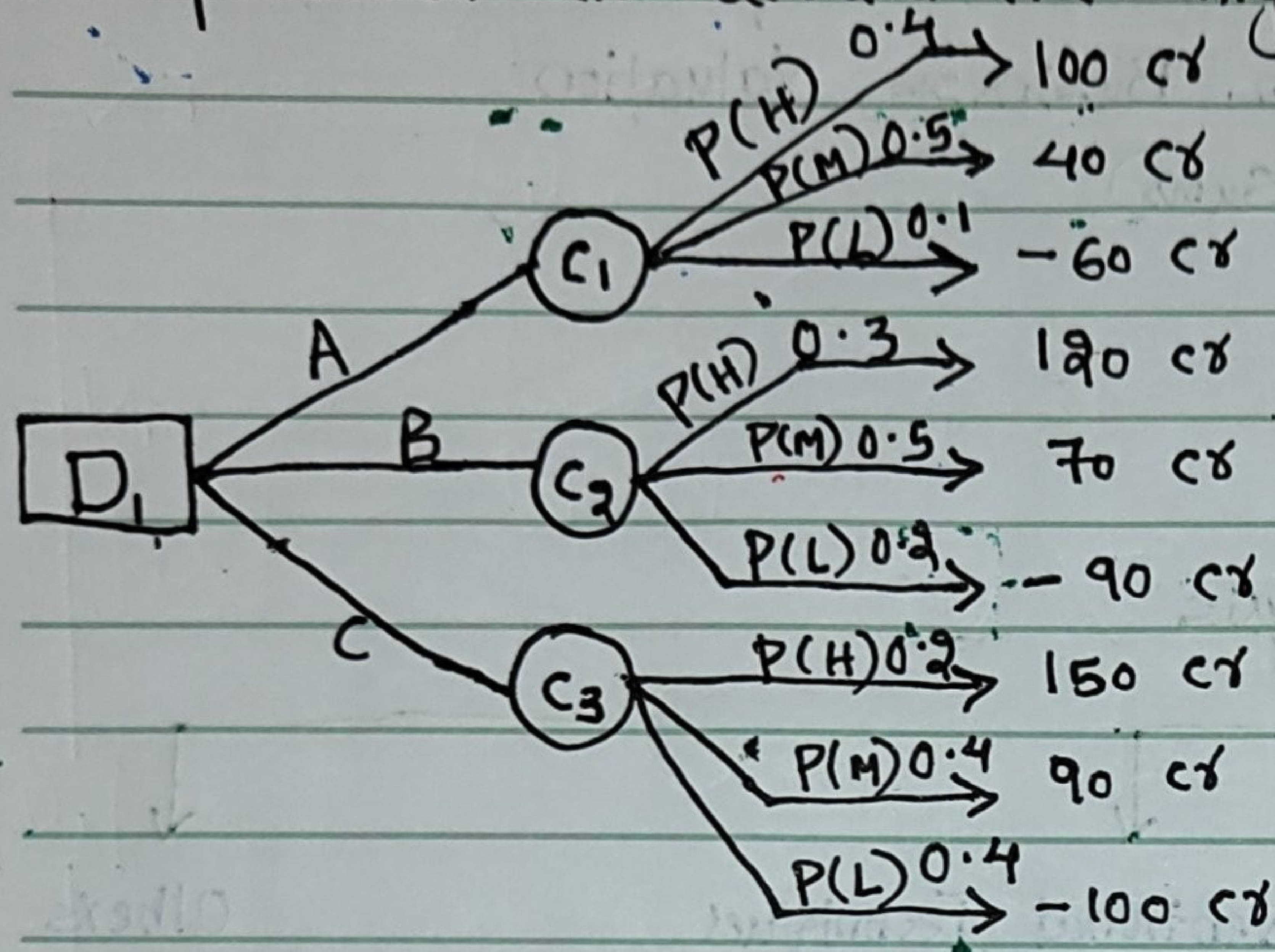
Alternatives will come out

circle 

chance Node

outcomes with probability

Eg:- (Simple Sum) A Company is planning to launch either product A, or B or C. Since they are mutually exclusive. The profitability of these products depends on the demand (i.e. High, Medium, Low)

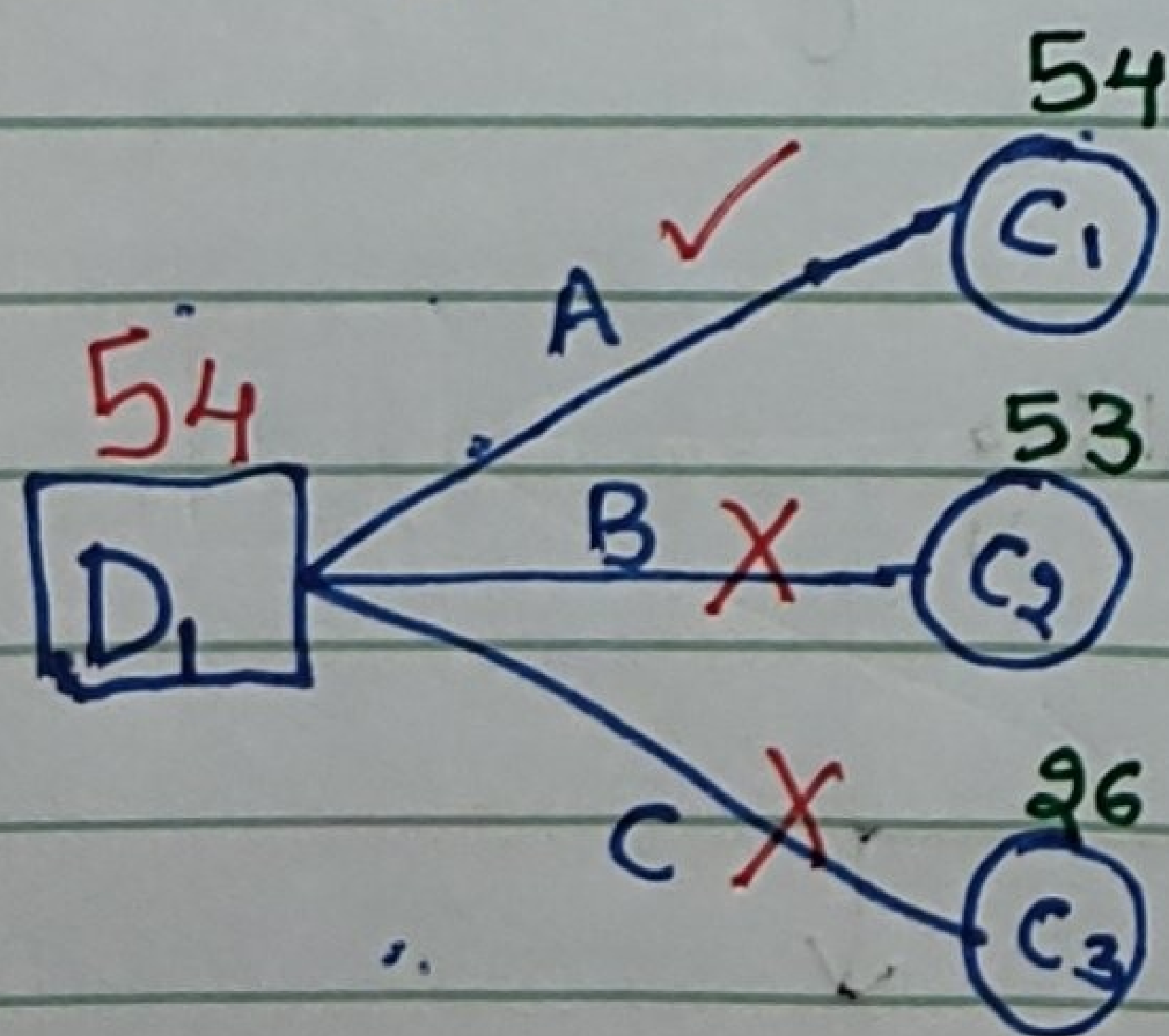


Using the above data, Suggest the Company on which product they should launch?

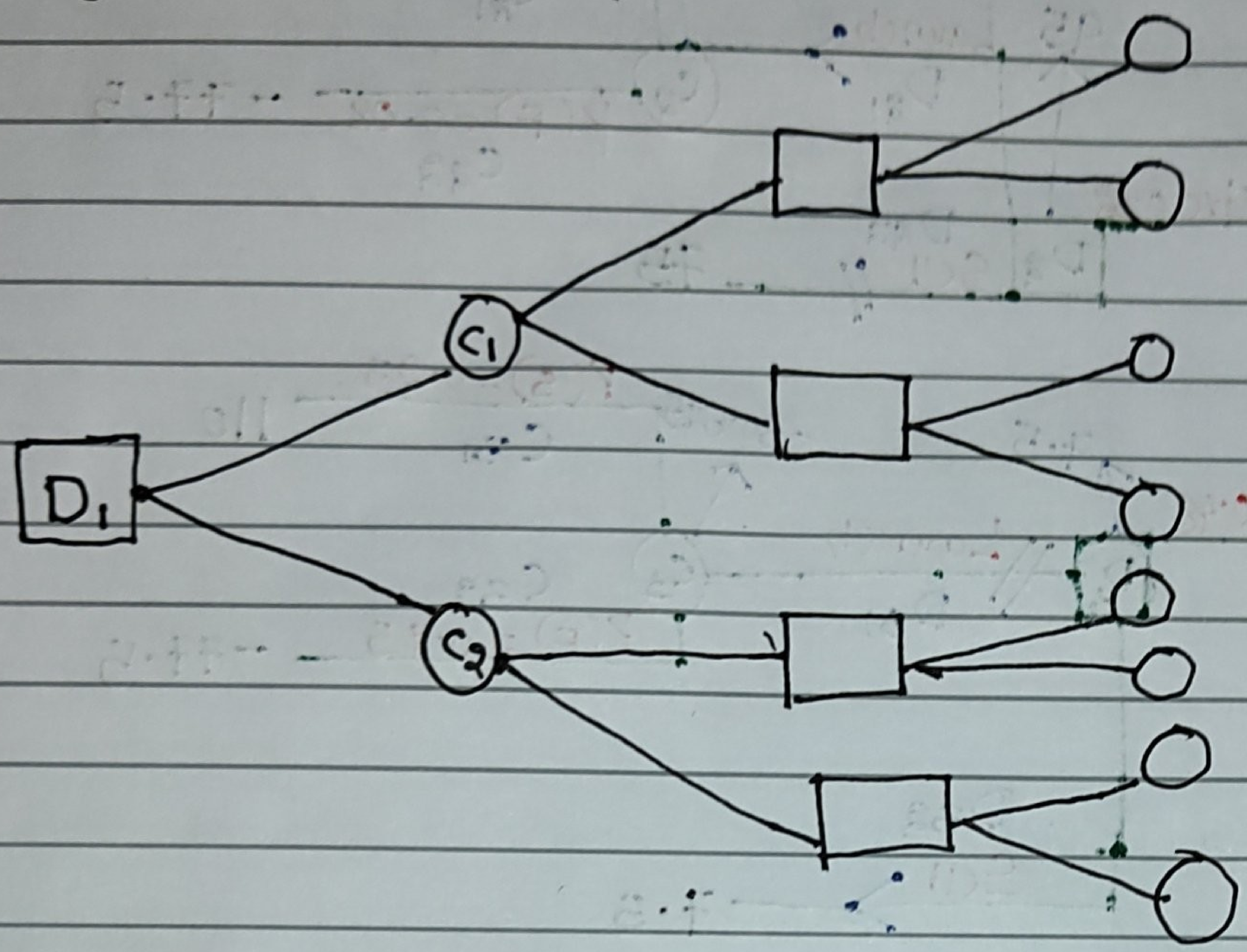
$$\text{Expected Monetary Value (EMV) at } C_1 = (100 \times 0.4) + (40 \times 0.5) + (-60 \times 0.1) = 54$$

$$\text{EMV at } C_2 = (0.3 \times 120) + (0.5 \times 70) + (0.2 \times -90) = 53$$

$$\text{EMV at } C_3 = (0.2 \times 150) + (0.4 \times 90) + (0.4 \times -100) = 26$$



→ Eg:- Exam. → Sequential decision making



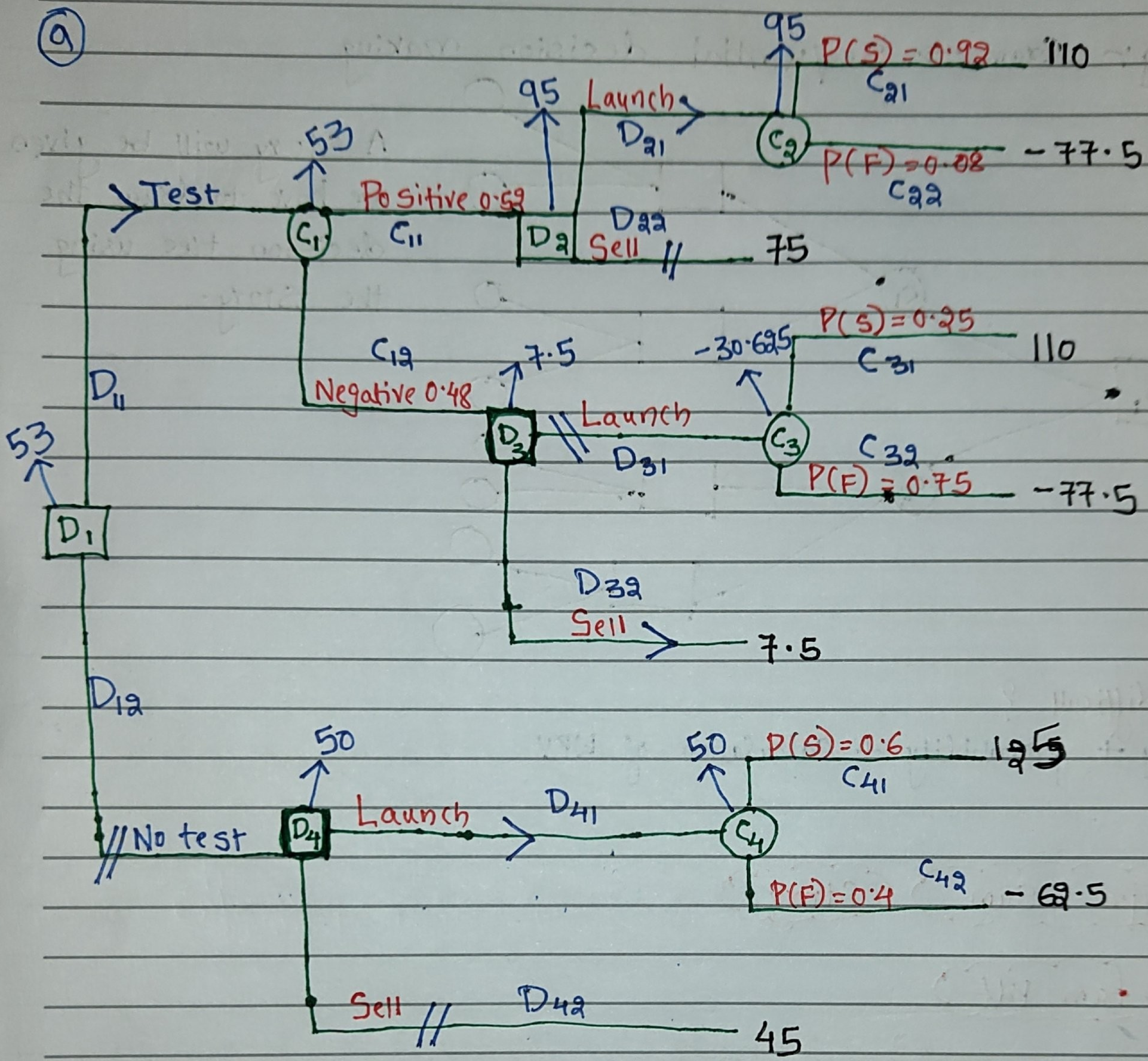
A Story will be given we have to draw the decision tree using the Story.

Why difficult?

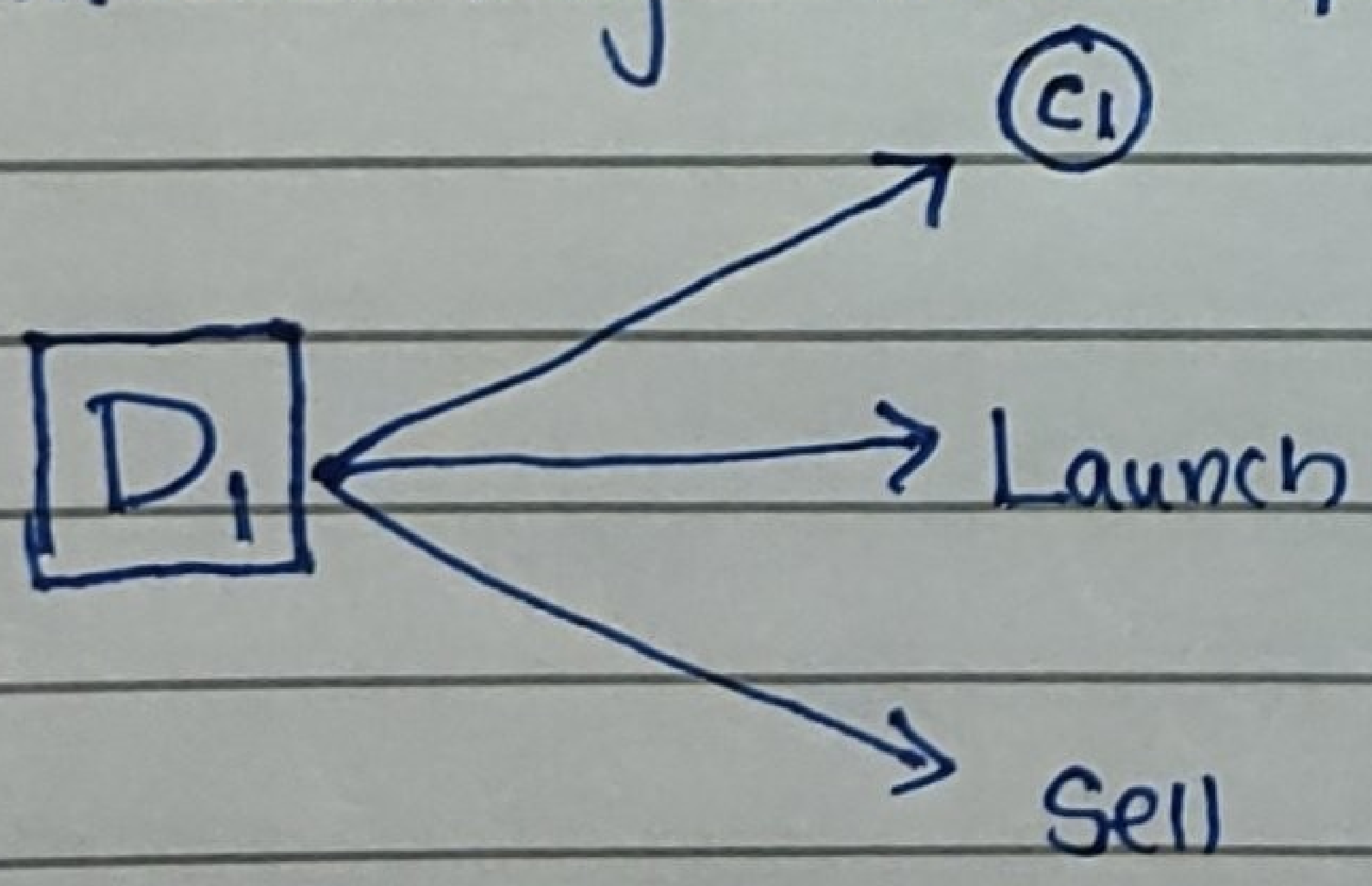
- Story + probability + Calculation of NPV

→ Type I Sum Story

Q.1 from Pdf



Note :- Alternatively From D_1 , we can draw three branches



and draw further branches from C_1 (Same as above)

b)

$$EMV \text{ at } C_2 = (0.92 \times 110) + (0.08 \times -77.5) = 95$$

$$EMV \text{ at } D_2 = \left. \begin{array}{l} \text{Launch } 95 \\ \text{Sell } 75 \end{array} \right\} \text{ So Launch @ } 95$$

$$\text{Max } [95, 75] = 95$$

$$EMV \text{ at } C_3 = (0.25 \times 110) + (0.75 \times -77.5) = -30.625$$

$$EMV \text{ at } D_3 = \text{Max } [-30.625, 7.5] = 7.5$$

$$EMV \text{ at } C_4 = (0.6 \times 125) + (0.4 \times -62.5) = 50$$

$$EMV \text{ at } D_4 = \text{Max } [50, 45] = 50$$

$$EMV \text{ at } C_1 = (0.52 \times 95) + (0.48 \times 7.5) = 53$$

$$EMV \text{ at } D_1 = \text{Max } [53, 50] = 53$$

Decision :- $\left. \begin{array}{l} D_1 \rightarrow \text{Test} \\ D_2 \rightarrow \text{Launch} \end{array} \right\} \text{ Expected NPV} = 53 \text{ Lakhs}$

Initially we will conduct a test, if the result is positive, we will launch. If the result is negative, we will sell the rights.

c. Also compute the S.d. of NPV at the optimal decision

NPV (x)

Prob (P)

PX

 $P(x - \bar{x})^2$

110

0.4784

52.62

1554.32

-77.5

0.0416

-3.22

708.46

7.5

0.48

3.6

993.72

1533256.5

$$0.4784 = 0.52 \times 0.92$$

$$0.0416 = 0.52 \times 0.08$$

→ other NPV we have cancelled (11), so we did not select them

$$\text{Expected NPV } (\bar{x}) = \sum PX = 53$$

$$\text{S.d of NPV} = \sqrt{\sum P(x - \bar{x})^2} = \sqrt{3256.5} = \underline{\underline{57.07}}$$

$$\text{C.V} = \frac{\text{S.d}}{\text{mean}} \times 100 = \frac{57.07}{53} \times 100 = 107.67\%$$